

Annual Report

2023-24 | Philippines





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3 LETTER FROM CEO



David Sutherland, CEO

"ICM attacks the problem of poverty with a heart of compassion and the tenacity of business."

Blink and another year goes by. But what a year it has been.

- * Nearly 20,000 pastors are now engaged with ICM, an increase of 400% compared to pre-Covid.
- * 588 savings groups entered the 2023 ICM Pitch for Hope competition for small business grants.
- * ICM is working with Philippine Business for Social Progress to deliver 100,000 chest x-rays of people at high-risk for tuberculosis.
- * Oxford researchers proved Family Academy's positive educational impact for preschoolers.

ICM attacks the problem of poverty with a heart of compassion and the tenacity of business.

And it all starts with hope. The first step out of poverty is a conviction that a better future is not only possible, but attainable. ICM helps people to embrace achievable pathways out of poverty, empowering them along the way toward better futures.

So many lives changed. All because of our many stakeholders. Thank you.

ICM is known for being:



Focused

on helping those who need it the most.



Efficient

at achieving maximum impact at minimal cost.



Effective

at applying evidencebased strategies.



Scalable

replication of results to reach millions.

After four months of Transform

107%

increased income among ultra-poor

10%

reduced illness

25%

increased social safety net



Expanding beyond the Philippines.

In 1992, the compassion of a handful of Filipino pastors became International Care Ministries. Over the next 28 years, ICM spread across the Philippines. In spite of the 'international' in our name, the nearby need was much more cost effective to address.

ICM's benchmark for success was established in 2014 when a large randomized controlled trial was published showing multi-country positive results of a poverty reduction strategy called "Graduation." Graduation is now running in over 50 countries. We believe that ICM's Transform strategy outperforms the graduation benchmark, yielding similar poverty reduction at a fraction of the cost.

ICM launched in Uganda in 2020 and in Guatemala in 2021, with plans to open in a few more countries. Our goal is to position ICM for a multi-country randomized controlled trial to prove the effectiveness of ICM's strategy. We have great hope that this Philippine-created strategy, that leverages on local church partnerships, will be proven to change lives not only in the Philippines but all over the world.



Guatemala

Launched in 2021

communities

graduated

6,066 family members uplifted

Uganda

Launched in 2020

48,884 family members uplifted

Philippines

Launched in 1992

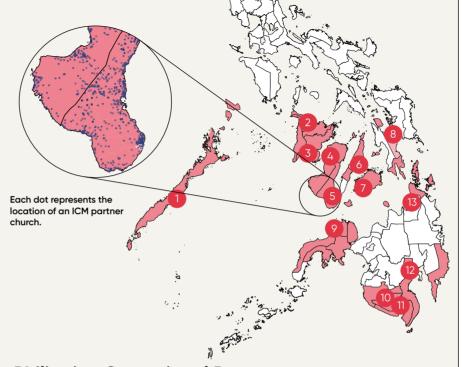
12,450 communities reached

353,554 households graduated

1,826,584 family members uplifted







Philippine Operational Bases

- 1 Palawan
- 2 Kalibo
- 3 Iloilo
- 4 Bacolod
- 5 Dumaguete
- 6 Cebu
- 7 Bohol

- 8 Tacloban 9 Dipolog
- 10 Koronadal
- 11 General Santos
- 12 Davao
- 13 Butuan

Vulnerable families live in hard places - remote mountain villages, dense urban slums, and in shanties over water's edge. One thing that most of these areas have in common is the presence of a church.

Together with volunteers from these small local churches, ICM delivers real help, hope, and change to those living in ultra-poverty. Our extensive pastor networks provide uniquely scalable, cost-effective channels for poverty reduction.

Through this network of churches, 1.9 million people have experienced Transform's positive impact.





Diary Project

To better understand the complexities of life in ultra-poverty, ICM ran a Diary Project for six months.

Five days each week, ICM staff visited 40 families, keeping a running diary of how every peso was earned and spent. The results were enlightening.

- Four out of five days, on average, families could not afford their minimum essential expenses.
- Half of all families went long periods without cash, relying on credit and gifts to survive.
- People went from day to day, without certainty about the next days' food.

We concluded that unreliable, insufficient income makes life for the ultra-poor overwhelmingly complicated and stressful.



61% unsanitary water



53% overcrowded homes



38% food insecure (13% severely so)



23% no electricity



17% of mothers have had a child die



18% no toilet



Thrive

Building a Network

Thrive is ICM's network of local partner pastors who serve in the poorest communities. Regular regional Thrive gatherings of ICM-affiliated pastors provide encouragement, training, and acountability to build confidence and resilience.

Transform

Launching Hope

ICM's flagship program,
Transform, is a weekly four-month
intervention that ignites hope in
poor communities by opening
sustainable pathways toward
better futures for those living in
ultra-poverty.

H.O.P.E.

Transform is built around an interactive H.O.P.E. curriculum that increases capacity for tangible life-change in ultra-poor families.



HEART
OPPORTUNITY
PHYSICAL
EDUCATION

Sustain

Maintaining Growth

Four volunteers, one for each H.O.P.E. component, become a team of champions for sustaining change into the future in their community.

Heart - local pastor, Thrive network

Opportunity - savings group leader. Prevail network

Physical - Community Health Champion, Flourish network

Education - Family Academy coach



2022-23 ICM Philippines 19,555 active Thrive pastors

1,508 Transform communities

41,404 graduates

186,572 family members of graduates

3,939 active savings groups



THRIVE PASTOR NETWORK "For years, I wanted to see real change in this community but didn't know how. It always grieved my heart to see people desperate. But averaae church size through Transform, God 59% brought life and hope of church into all our hearts. I have offerings are 19,555 less than **P**550 witnessed people's lives per week total active change." pastors **Pastor Robert**

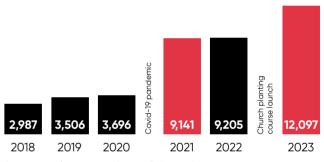
Thrive: local pastor partners are the backbone of ICM's work.

Pastors live where the poor live. They understand the hardships of poverty. Yet many struggle to provide tangible help to those they serve.

That's where ICM comes in. By working together, we achieve our shared goal of seeing vulnerable communities equipped with the tools, resources, and support needed to flourish.

ICM supports these partner pastors through the Thrive program with monthly meetings delivering ministry skills training, peer mentoring, health support, community impact opportunities, and vision casting.

Pastor engagement has increased dramatically.



Average monthly pastor attendance at Thrive meetings

In January 2023, ICM and CCF partnered to launch a church-planting course during monthly Thrive meetings. As a result, average monthly pastor attendance dramatically increased. Six months into the year-long course, ICM Thrive pastors have started 8,745 new small groups, each intending to become a new church.



Transform: holistic education program that builds capacity for real change in ultra-poor families.



H.O.P.E.



- ____ F
 - Pastor
 - ICM Livelihood Trainer
- - Savings Group Leader
- ICM Health Trainer
- Community Health Champion
- ICM Education Trainer
- Family Academy Coach
- 30 Participant
- 6 Counselor

For four months, small local churches host weekly, hands-on, Transform training in their communities. The curriculum focuses on four key topics:

Heart - building hope (both aspirational and spiritual)

Opportunity - growing sustainable income and savings

Physical - improving family health

Education - launching school-ready learners

The training is led by ICM specialists in each H.O.P.E. area.

A selected participant shadows the ICM staff to learn and help lead lessons. These new leaders become the in-community champions of their areas once Transform ends.

Local volunteers, participants, and visitors benefit as they apply learning.



With an alcoholic husband, hungry children, and having to beg for work, Joan felt isolated, afraid, and ashamed.

When things got really tough at home, Joan turned to her local church. "It was the first time I stepped foot inside a church," she recalls. The pastor welcomed Joan in, and invited both her and her husband to Transform.

"Through Transform I've met so many people and gained confidence. My life has turned around. I've made many friends and received so many offers of work. My husband is stopping drinking and he volunteers at church. And now I can provide for my children!"



Hope, a powerful motivating force, is cultivated through ICM's Transform training.

Transform helps people to have the confidence to imagine a better future and sets them on a path to get there. New friendships become communities of hope, sustained through local church gatherings, ongoing savings group meetings, small group businesses, and visits from Community Health Champions.

Transform's Impact for Women

- Safe support networks established
- New leadership roles embraced
- Entrepreneurship expands
- Focus on women's and children's health issues increases
- Self-confidence deepens
- Personal aspirations grow
- Relationships are healed
- Stronger friendships develop

Empowered Women

confidence and pride grow. Families and whole

25% 16%

increased social safety net

increased family satisfaction





19 "O" FOR OPPORTUNITY, GROV Jennifer has journeyed from ultra-poverty to 53% entrepreneur. increased savings 107% From \$10 of savings in 2015 to a \$77,000 loan this year. Jennif used her first ₱2,000 loan for expenses, then ₱6,000 to start of increased income With support from ICM, she transformed her life, moving from a among ultra-poor tent to a comfortable home, all through saving, investing, and determination.

Growing Sustainable Income

ICM's Livelihood training creates opportunities for new entrepreneurs to bloom. Participants not only start new micro-enterprises, but also invest in their futures with savings groups.

EARN Women learn how to run low-risk, low-capital, home-based businesses.

SAVE A portion of new income is saved in

new, self-governed savings groups.

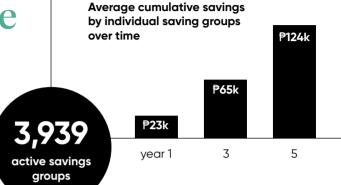
IVEST As savings groups mature, new

group businesses are launched.

GROW As businesses grow, progress out

of poverty is realized.

After Transform, savings group leaders join ICM's Prevail network that helps groups mature toward greater financial inclusion.



Empowered entrepreneurs

128,504 savings group members

₱242M cummulative contributions (since 2014)

₱2.7M business grants distributed during Pitch for Hope



Improving family health

Poverty is a major contributor to ill health and ill health is a major cause of poverty. Effective poverty reduction strategies must break this cycle. ICM attacks the health challenges of poverty from several angles.

10% reduced illness

increased water

Health Education

ICM empowers Transform families to increase health-promoting practices, improving nutrition, hygiene habits, and family care.

Community Health Champions

During Transform training, volunteer CHCs learn how to support ongoing health-promoting practices in their communities.

Medical Treatment

During Transform, ICM screens and treats for common health issues, targeting malnutrition, pregnancy, parasites, tuberculosis, and diarrhea.

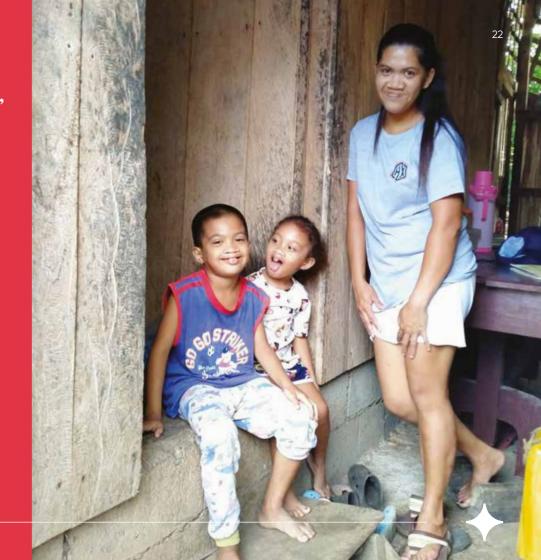
Medical Mercy

ICM facilitates surgeries, including pre- and postoperative care, for those with serious medical

Ginnie, like her two children. Nick and Angel, was born with a cleft lip. She understood firsthand the rejection and bullying they experienced. And although she and her husband hoped they could be healed, their daily struggle to survive meant surgery was just a dream. Ginnie worried for their futures.

When Ginnie learned of ICM's medical assistance program, she thought her hopes might be fulfilled; maybe her children could receive corrective surgery. She was right.

Today. Nick is attending school and enjoys singing and dancing, and Angel is happy and thriving. Ginnie could not be happier. A weight of worry has lifted from the entire family.







2022-23 Medical Outcomes

Community Health Champions

Transform communities elect a local leader to receive training and resources to recognize, find, and facilitate treatment for common medical issues, Guided by scalable, low-cost mobile technology, CHCs deliver individualized patient care. This technology also gives ICM medical staff real-time visibility for oversight.

1,175 chcs 679,192 patient visits made in 2022-23 113,435



Feeding Malnourished Children

8% of children screened by ICM are clinically malnourished.

2,143 children cured 618,228 meals provided

Tuberculosis Screening

In January 2023, ICM signed a partnership with PBSP and The Global Fund to deliver 100,000 screening x-rays of populations at high risk for tuberculosis.

42,941 x-rays (through August 2023)

Medical Mercy Fund

We have cleared the list of Covid-delayed surgical patients, facilitating a record number of surgical procedures in 2022-23.

ICM walks with patients from screening through surgery to recovery, with patient advocacy, encouragement, and physical support throughout.

468 surgeries

Medical Partners

Advance Craniofacial Project Philippines Colgate Palmolive Eve Hear Foundation

Gift of Life Foundation

Marikina St. Vincent General Hospital Mending Faces Operation Smile Philippines Philippine Band of Mercy

Smile Train Soap Cycling Tebow Cure Hospital Vitamin Angels



Launching schoolready learners

ICM's early childhood education program, Family Academy, helps parents make learning a part of everyday family life.

Through educational games, children gain a love of learning and adults gain new parenting skills.





In a long-term randomized controlled trial, Oxford researchers confirmed that ICM's Family Academy strateav materially improves educational outcomes.

2022-23

Family Academy

Volunteer coaches are trained to teach preschoolers to be their children's first teachers.

963 graduates ready for kindergarten Family Academy coaches

Department of Education Partnership

Volunteer education advocates provide homework help in their communities.

Teresa lives in a small shack with a dirt floor. On one side of the room is a cot. On the other is her kitchen, a pile of charcoal with a pot hanging above. Her husband works in a canteen in town. Teresa cares for their three daughters and baby son at home.

Life is constantly difficult, but Teresa's smile tells a different story. She beams when she talks about her children, especially their experience with ICM's Family Academy.

"Our pastor told me to bring them to a tutoring session. So I did. All of them," Teresa shares. They received a set of flashcards and Teresa, although undereducated, learned how to teach her airls phonics and math. Through Family Academy, all three of the girls were prepared academically and emotionally for school.

Teresa is thrilled with this next step in their education, "They learn their ABCs, colors, and numbers. And best of all, they learn how to get along with other children their age. I don't think it would have been possible without Family Academy." Teresa's eldest daughter dreams of becoming a doctor, the others want to be teachers. Now that their journeys into education have begun, who knows what's possible?



At ICM, we believe we can always do better tomorrow than we did yesterday.

We track everything. We test everything. We evaluate everything. By integrating community demographics, monitoring statistics, evaluation data, and qualitative feedback into DOMO dashboards, we have real-time operational visibility that informs program implementation.



In collaboration with the Global Innovation Fund, ICM completed year 3 of a 5-year Transform Innovations Lab to measure impact to the world's poorest people.

Innovation Studies

- Effectiveness of small to large cash grants
- Impact of documentary and soap opera style educational videos
- Success of Family Academy education program
- Effectiveness of Community Health Champions



















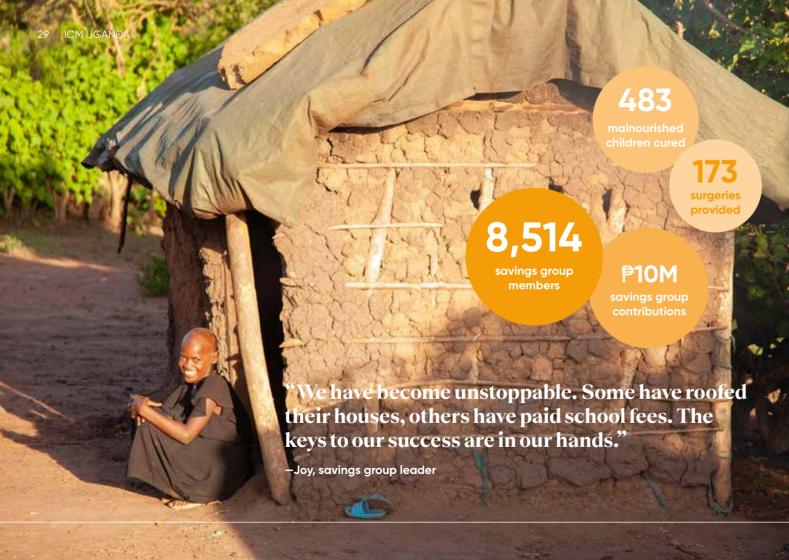






ICM is honored to partner with outstanding academic institutions who are committed to excellence in research.





ICM chose the nation of Uganda to be the site of our first international expansion pilot.

The name Uganda means "united," and refers to the 56 tribes which make up the nation's 46 million people.

ICM's team of 33 local Ugandan staff have contextualized Transform to meet the needs of our Ugandan participants. We are encouraged by the enthusiastic uptake of Transform's strategies. In mid-2023, the team initiated our first randomized controlled trial to test Transform's effectiveness outside of the Philippines.





Jonah Muaabi Area Head

Pascal Kalyango Richard Mukalazi Branch Heads



2022-23 ICM Uganda

159 Transform communities

7,049 graduates

36,688 family members empowered



With 17 million people, Guatemala is the most populated country in Central America. It is also one of the poorest.

The country's indigenous population of 7.5 million carries the bulk of poverty's burden. ICM works among the largest of Guatemala's 24 ethnic groups, the Mayan Q'egchi people. Q'eachi villages are in beautiful, mountainous regions of severe poverty.

Basic services like running water, electricity, roads, and health services are scarce. But there are local pastors who want to help the people in their communities. In partnership with these pastors, ICM has brought help, hope and change to many families in need.





2022-23 ICM Guatemala

45 Transform communities

1,287 graduates

6,066 family members empowered



Board of Directors



David Sutherland ICM Board Chair and CEO, Former CFO Morgan Stanley Asia Pacific



Kenneth Albolote

Co-Founder, Archangel Impact Capital, Former Partner, Barina Private Equity Asia

Virginia, USA



Dennis Montecillo

Former EVP and Head of Corporate Clients, Bank of the Philippine Islands

Manila, Philippines



David Simms

Managing Partner and Founder, Talanton

Pennsylvania, USA



Charles Caldwell

Director, Human Resources, English Schools Foundation



Pamela Hsu Phua

Chief Executive Officer Asia, VP Bank AG

Singapore



Randy Wilcox

Former President of the Americas, Otis Elevator Company

Washington State, USA



Guangjie Hopton

Consultant, Alibaba Group

Hong Kong



Dave Shull

President, Workforce Solutions, Hewlett-Packard

Colorado, USA



Malcolm Wood

Head of Asset Allocation and Philanthropic Services. Ord Minnett

Sydney, Australia





Mindy Kelly, MD Chief Health Officer



Krisha Lim Mar



Director of Impact



Daniel Mayhugh

Chief Operations



Deanna Sutherland **Executive Director**



Charles Chena Director of Finance



Michael Coman Chief Strategy Officer

Management Committee



DavidJones

Officer

Officer

Chief Development

Winnie Chau

Services

Director of Donor

Arlene De Leon



Chief Administrative Officer



Louise Joachimowski Director of Marketing and Communications



Lincoln Lau, PhD Director of Research

Herman Moldez

Chair, ICMFI

Alija Tejada

Officer

President and Board

Chief Human Resources



John Lim Senior Consultant





Charis Raya Director of Strategic Partnerships



Shelley Trebesch, PhD Managing Director



REGIONAL LEADERS

ICM's Philippine operations are focused in the central and southern islands, where most of the country's poorest families live.

Overseen by four Regional Directors, Philippine operations are run out of 13 bases, subdivided into 36 local branches, and made possible by a team of 634 compassionate Filipinos.

ICM Region 1



Danilo Miiares Head of Region 1

Palawan



Dennis Delos Reyes Chenife Jacobo Marilyn Barrios Rodelo Padul

lloilo



Stefany Lee Rhea Hechanova Joephet Davila Karen Faith Hiti-avon

Kalibo



Lilian Bardinas Josue Casabuena Elmo Casiple Nathan Dalisav

Bacolod



Rochelle Templado Dexter Canov Hernan Araguas, Jr. Enle Villasis

ICM Region 2



Samuel Templado Head of Region 2

Cebu



Dindo Banog-Banog Abigail Rose Posadas Elias Dalumpines Juan Anaelo Austria



Dumaguete



Larry Amoroso Nario Francisco Soledad Virgo

Bohol



Alexander Sacay Glen Ganub Noel Bernales Michael Jhon Sisican

Dipolog



Febe Sistual Marnie Batov Andy Punggan Herlyn Amayak

ICM Region 3



Precyllyn Castro Head of Region 3

Koronadal



Haile Abelarde (OIC) Ricky Panizales (OIC) Leonilo Tagamolila Genelyn Yama

General Santos



Mary Grace Haway Julito Paclawon Grace Britanico Arnel Denaga

Dovao



Rocel Alonzo Joerex Respecia Joas Revilleza

Artemio Suralta

Butuan



Wellie Petallar

ICM Region 4



Minierva Lahalahay Head of Region 4



Tacloban

Edwin Booc Jimmy Semillano, Jr.

Branch

Marites Petallar Dominador Landa





2022-23

Actuals Year ending May 31, 2023

In 2022-23, ICM's budget was ₱895m and our actual expenses were ₱875m.

The value of food distributed in 2022-23 was ₱281m.

ICM's financial statements in the Philippines are audited by the Philippines' largest accounting firm; SGV & Co., an affiliate of Ernst & Young LLP. All of ICM's audited financial statements from the Philippines, Hong Kong, and the USA are available on our website. ICM's books are open to our donors. Any questions about our finances? Just ask.

	PHP	US\$	%	PHP	US\$	%
Community Programs						
TRANSFORM VHL Training	230,497,257	4,248,797	26%	287,297,230	5,295,801	33%
FEEDING	278,958,461	5,142,091	32%	142,023,969	2,617,953	16%
EDUCATION Family Academy	30,296,621	558,463	4%	23,062,629	425,117	3%
Sustainability Programs						
THRIVE Network Pastor Training	122,918,760	2,265,783	14%	119,220,249	2,197,608	14%
PREVAIL Saving Groups	38,417,709	708,160	4%	32,305,737	595,497	4%
FLOURISH Health Champions	42,722,859	787,518	5%	111,607,985	2,057,290	13%
Other						
Disaster Response, Health Services, etc.	42,432,319	782,162	5%	65,819,538	1,213,263	8%
International Expansion	44,992,364	829,352	5%	38,226,270	704,631	4%
Program Support	43,632,139	804,279	5%	42,177,032	777,456	5%
Total	874,868,492	16,126,608	100%	861,740,641	15,884,620	100%

2023-24

Budget Year ending May 31, 2024

In 2023-24, ICM's cash costs are expected to increase in the areas of Community Health Champions, TB screening, and Global Innovation Fund research.

The value of gifts-in-kind in the budget is ₱267m.

These pages exclude other costs from Hong Kong and the USA as such costs are mostly supported by designated funding (including donations from the Board of Directors, grants from several foundations, funds raised through auction sales, etc.) allowing other donations to go substantially toward poverty alleviation programs.



39 PARTNERS

We are deeply grateful for the honor to partner with a diversified collection of individuals, foundations, corporations, and churches around the world to provide for the needs of ultra-poor communities.

American Bible Society

Archer-Daniels-Midland

Philippines

Australia Oplina Givina

Australia Online Giving Foundation

Box of Hope

Capital Group

Duininck Companies

E.A. Miñana & Associates

Fidelis Foundation

First Crocus Philippines

Focus Palantir

HKSAR Government

Island ECC

Lancashire Foundation

Little Sisters of Mary

Metrobank Foundation

Microsoft

Ord Minnett

Paypal Philippines

Philippine BOA Arts
Committee

Philippine Business for Social Progress

Philippine Span Asia Carrier

Rise Against Hunger

Robinsons Land

Salt and Light Ventures

San Miguel Foundation

Security Bank

ShellSoft Technology

St. Andrew's Roseville

South Island School Student

Council

Sovereign Grace Church

Union Church Hong Kong

University of Waterloo

USAID

The Vine

Zetland Lodge No 525 EC

Old Dart Foundation Community Health Champions, Transform
Feed My Starving Children 93 shipping containers of food (25 million meals)
Christ's Commission Fellowship GoViral pastor training
Innovations for Gospel Impact International and Mindanao expansion

Find Us Faithful Foundation Year-end matching funds

Kuok Foundation Butuan Base, Disaster Relief

HSBC Philippines Transform, Prevail, Disaster Relief

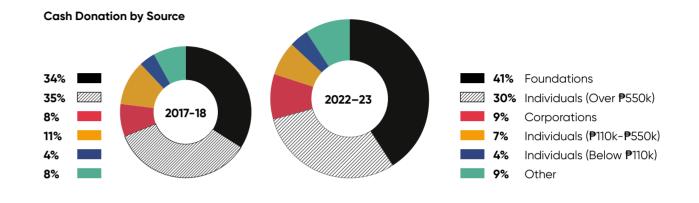
HSBC Global DreamSave

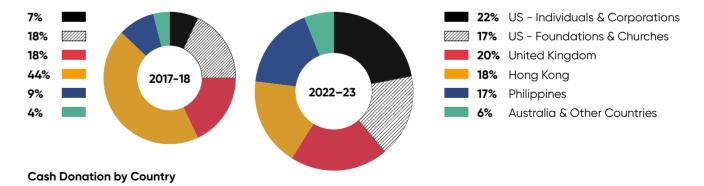
Nomura Family Academy

Kerry Group Disaster Relief, Butuan Base

"Nomura is proud to partner with ICM and support the Family Academy program in the Philippines."









ICM benefits from the generous counsel of a wide range of professionals around the world.

Hong Kong

Nick & Terri Appel Michael & Entela Benz Stephen & Pam Birkett Michael Birley & Anne Sawver Tim & Carrie Chen Debbie Chin Teresa Fox

John Hsu Brad & Melody Landes

Hubie Lem

Dennis Hopton

Tess Lyons

Ramon & Vicki Maronilla

Nicholas Norris

Michael & Patricia Openshaw

Henry & Kathy Shih

Mike & Ting Small

Australia

Kara Wood

Jim & Shasha Becker Garry & Trish Brown Steve Calder Matt Chen Keith & Coralie Crews Rae Doak Staci Enaland Russell & LiLi Fisher Nick Foord Don & Louise Havman Andrew & Nicole McPherson Daniel & Ruth Spiritosanto Verity Thomson Harry & Julie Turner

Philippines

Addie Cukinanan Diwa Guinigundo Hanky Lee Emmanuel Miñana Aissa Montecillo John Nicholls Manuel & Maricris San Diego Joel & Stella Schapero Marilvn Tan Susanne Tigusas Jo Uvaonaco Allan & Shirley Ybañez

USA

Melizza Albolote Mario & Christine Damo lose & Dinah Diao Jamie & Kristine Duininck Rill Hall David & Fileen Helmer Michele & Brad Rector Jim & Dede Schumacher Agnes Shull Wendy Smith Crystal Stull

UK

Charles Mathias Gravden Reece-Smith JP & Rica Raubenheimer

ICM contributes toward the achievement of the United Nation's Sustainable Development Goals includina:













"Simple programs, like savings groups, have grown to be more sophisticated and effective through years of data collection and program analysis. But the heart remains the same: There is hope, and hope will change the face of poverty in years to come."

-Tim and Carrie Chen



"Twelve years ago on a family trip, we saw ICM's effective impact among the ultra-poor firsthand. Soon, we were leading trips ourselves, building support for ICM's amazing programs. Our involvement changed our family, helping us and our children grow in compassion and willingness to serve."

-Ruth and Daniel Spiritosanto



"Few things cooler than visiting with micro faith driven entrepreneurs among the ultra-poor in Cebu. ICM's commitment to working with the ultra-poor and doing so at scale is an amazing encouragement."

-Henry Kaestner



"I like working with ICM because I believe in their mission to help the 'least of these' (Matthew 25:45) to have a better quality of life, now and for eternity."

-Addie Cukingnan





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ICM is a registered charity in the Philippines, Hong Kong, the United Kingdom, and the United States ICM partners with Entrust in Australia and with GCF in Canada.

www.caremin.com